Housing*Dining*Hospitality
@ The University of California, San Diego

Student Affairs All Staff Meeting April 26, 2016
HDH By The Numbers

• Housed 14,987 students, staff, faculty, and dependents as of 10/1/15
• Encompasses 5.3M+ sq. ft. of space
• 400 buildings ranging in age from 4-51 years
• Annual mortgage commitment on existing buildings $37M+
• Facility utility charges $8M+ annually
• Employs 600+ career staff and 1,000+ students (largest student employer on campus)
• Staffed 24/7, 365 days a year regardless of campus status
## Current Housing Overview – Capacity by Use

Note: Does not include any dependent numbers in totals

<table>
<thead>
<tr>
<th>Housing Capacity Beds by Use</th>
<th>Apartment</th>
<th>Residence Halls</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Undergraduate Community</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eleanor Roosevelt (inc. I-House)</td>
<td>874</td>
<td>657</td>
<td>1531</td>
</tr>
<tr>
<td>Muir</td>
<td>592</td>
<td>874</td>
<td>1466</td>
</tr>
<tr>
<td>Revelle</td>
<td>510</td>
<td>1189</td>
<td>1699</td>
</tr>
<tr>
<td>Sixth</td>
<td>1054</td>
<td>432</td>
<td>1486</td>
</tr>
<tr>
<td>Thurgood Marshall</td>
<td>717</td>
<td>545</td>
<td>1262</td>
</tr>
<tr>
<td>Warren</td>
<td>1029</td>
<td>510</td>
<td>1539</td>
</tr>
<tr>
<td>The Village</td>
<td>2025</td>
<td>0</td>
<td>2025</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>6801</td>
<td>4207</td>
<td>11008</td>
</tr>
</tbody>
</table>

| **Graduate Community**       |           |                 |       |
| Mesa Residential Apartments  | 1168      | 0               | 1168  |
| One Miramar St.              | 806       | 0               | 806   |
| Rita Atkinson Residences     | 450       | 0               | 450   |
| Coast Apartments             | 137       | 0               | 137   |
| Single Graduate Apartments   | 200       | 0               | 200   |
| **Total**                    | 2761      | 0               | 2761  |

| **Faculty and Staff Community** |           |                 |       |
| La Jolla Del Sol              | 610       | 0               | 610   |
Current Dining Overview

Declining Balance Dining Plan

Operations Overview – Neighborhood Centric Model:
3 Residential Dining Restaurants
6 Markets
4 Specialty – Single Concept Locations
2 Full Service Restaurants
2 Food Trucks
1 Campus Catering Operation

Approx. 6.2 Million Transactions annually

260 Career Staff
800-900 student employees
Largest student employer on campus

Hours of Operation
Weekdays 7am – 1am
Weekends/Holidays 9am – 1am
Additional facts:

• Doubled total beds over past 10 years = 5,500+ new beds (second largest UC program growth)
• Added 1,000+ temporary beds over summers to meet campus guarantees and single UG demand to live on campus
• Record continuing single UG student demand to live on campus
• Doubled number of juniors and seniors choosing to stay on campus via 4-year guarantee for 3 successive years
• Residents still self-report a high level of satisfaction with our housing program
• Committed to supporting our students by providing over 1,000 p/t student positions
• Strategic campus partner in developing and supporting new initiatives that support students in reducing their time to degree
• 4,000+ new beds planned in the next four years
How many first years and sophomores reside in university-owned and managed housing? 2014-15

- First Year
- Sophomore

n=17
How many juniors and seniors reside in university-owned and managed housing? 2014-15
How many graduate and post-doctoral students reside in university-owned and managed housing?

<table>
<thead>
<tr>
<th>University</th>
<th>Graduate &amp; Post-Doctoral</th>
<th>Faculty</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of South Florida</td>
<td>80</td>
<td>8</td>
</tr>
<tr>
<td>University of Cincinnati</td>
<td>56</td>
<td>8</td>
</tr>
<tr>
<td>Purdue University</td>
<td>723</td>
<td>0</td>
</tr>
<tr>
<td>University of Washington</td>
<td>239</td>
<td>283</td>
</tr>
<tr>
<td>University of Florida</td>
<td>913</td>
<td>3</td>
</tr>
<tr>
<td>University of California, Davis</td>
<td>250</td>
<td>32</td>
</tr>
<tr>
<td>University of California, San Diego</td>
<td>378</td>
<td>0</td>
</tr>
<tr>
<td>University of Arizona</td>
<td>984</td>
<td>300</td>
</tr>
<tr>
<td>University of California, Berkeley</td>
<td>0</td>
<td>50</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>3568</td>
<td>0</td>
</tr>
<tr>
<td>Virginia Polytechnic Institute and State University</td>
<td>160</td>
<td>2</td>
</tr>
<tr>
<td>University of South Carolina</td>
<td>150</td>
<td>15</td>
</tr>
<tr>
<td>Rutgers University</td>
<td>1600</td>
<td>140</td>
</tr>
<tr>
<td>Iowa State University</td>
<td>1000</td>
<td>267</td>
</tr>
<tr>
<td>University of Michigan</td>
<td>324</td>
<td>50</td>
</tr>
<tr>
<td>Pennsylvania State University</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

n=17
How many Faculty in Residence do you house? How many other faculty live in university housing? 2014-15

- Number of Faculty in Residence
- Number of Other Faculty

- Pennsylvania state University maintains 282 Resident Assistants and 23 live-in Coordinators.
Campus Guarantees of Housing

- Offered 4 year guarantee for incoming fresh persons through 2013-14;
- Have had to move back to 2 year guarantee for SUG’s starting 2014-15 due to over-demand from current students;
- Currently offering a 2 year guarantee for 2016-17 to all SUG’s admitted to UC San Diego.
- New mandate to take on additional CA resident students may impact the 2-year guarantee of housing in 2017-18 (TBD)
- Currently have 2-year limit on single grad./prof. students who move into an ARCH community. Students with children have no limit as long as they maintain student status
- Long-term goal is to provide four (4) years of on campus housing for all students
HDH Short Term Goals:

- House all fresh persons at College of their registration (College Provosts /Student-Parents Priority)
- Continue to provide 2-year front-end guarantee to all incoming single grad./prof. students and ultimately increase that guarantee to all students interested in living on campus (Campus Priority)
- Continue to diversify our housing and dining offerings to meet the variety of needs and wants of our campus community (Customer Priority)
- Ensure existing facilities are well maintained and of equal quality and value (Customer/HDH Priority)
## Percentage of students currently housed

<table>
<thead>
<tr>
<th>Student Type</th>
<th>2015-16 3rd Week Enrollment</th>
<th>2015 Housed</th>
<th>% of Students Housed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduates</td>
<td>26,590</td>
<td>10,962</td>
<td>40.10%</td>
</tr>
<tr>
<td>Graduates</td>
<td>7,145</td>
<td>2,030</td>
<td>31.80%</td>
</tr>
<tr>
<td>Total</td>
<td>33,735</td>
<td>12,992</td>
<td></td>
</tr>
</tbody>
</table>
HOUSING NEED AND PLAN

Unmet demand
- At peak, 4,000 waitlist and growing
- 2 year housing limit for both single UG’s and Grads currently in place forces students off campus
- 2,000 increase each of next 2 years (CA, non-residents, Masters, PhDs)
- Non-resident growth plateaus in 4 years
- Small residual Master’s growth
- Demand from faculty/staff increasing but not included here

New supply
- Mesa Grad I: 1,350 beds, 2017
- Mesa Grad II: 980 beds late 2018
- Muir/ Marshall development: 2,000 beds, 2019
- Mesa Mixed Use III: 4,000 beds post 2020 thru a phased delivery process
- Mesa Grad IV: 1,000 beds 2030

Housing crisis will worsen in the short term
Waitlist Trends 2015

• Undergraduate waitlist topped out in July 2015 at 930 applications when we closed the waitlist and directed students to seek housing off campus because we would not be able to house them.

• Graduate waitlist topped out in May at 1,917 current applications – new 16-17 grad admits will push this number up over 2,400 with the disclaimer that most masters students do not even apply currently because of the more than two year wait or if they do apply, they drop off in the fall when they secure private sector housing.

• Faculty/staff waitlist for housing is consistently 400+ year after year.
Active Projects
Mesa Nuevo Housing Project

Phase 1
1310 Beds
1080 Units

950 parking spaces
(.73 spaces per bed)

Target Single
Graduate Students
Immediate Projects
Nuevo West

Phase 2

3.2 Acres

Base Scheme
140 units per acre
360 beds per acre

Dense Scheme
150 units per acre
400 beds per acre

Target Graduates

Presenting to Regents at March Meet as a “p” item
Mesa Neighborhood – Single Graduate Housing

Figure 1.0: Mesa Neighborhood Framework Plan
North Torrey Pines Living Learning Community

- 2000 Beds
- 1200-1400 parking spaces
- Academic space

Target Undergraduates
Sixth College will move here from the staging housing as their permanent home
Long Term Projects