UC San Diego
Student Affairs Strategic Plan

Vice Chancellor of Student Affairs Office

UC San Diego

UC San Diego's Strategic Plan

Mission

UC San Diego will transform California and a diverse global society by educating, generating and disseminating knowledge and creative works, and engaging in public service.

Vision

We will align our efforts to be a **student-centered, research-focused, service-oriented public university.**

Overarching University Goals

1	2	3	4	5
Delivering an education and overall experience that develops students who are capable of solving problems, leading, and innovating in a diverse and interconnected world	Cultivating a diverse and inclusive university community that encourages respectful, open dialogue, and challenges itself to take bold actions that will ensure learning is accessible and affordable for all	Nurturing and supporting a collaborative and interdisciplinary research culture that advances the frontiers of knowledge, shapes new fields, and disseminates discoveries that transform lives	Supporting and promoting just and sustainable forms of economic development, shared prosperity, and social and cultural enrichment regionally and globally	Creating an agile, sustainable, and supportive infrastructure by ensuring a dedication to service, people, and financial stewardship

UC San Diego
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Student Affairs

Mission

Student affairs supports the enrollment, academic success and wellbeing of every students by developing their intellectual, social and moral growth.
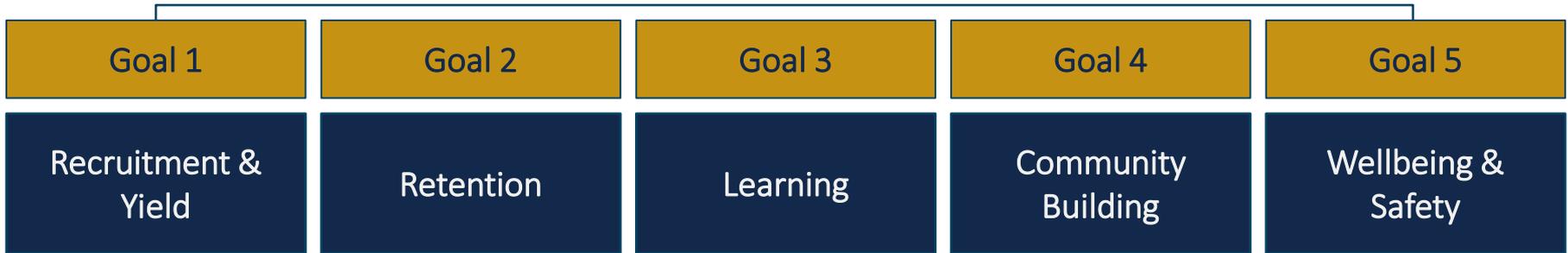
Vision

To develop every student to lead, innovate, solve problems and contribute to the betterment of the world.

Core Values

As student affairs professionals, we strive to live by the same values that we promote to our students.

1	2	3	4	5
Inclusivity	Personal Growth and Engagement	Wellbeing	Accountability	Excellence

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Strategic Goal Areas

Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Recruitment & Yield	Retention	Learning	Community Building	Wellbeing & Safety

1. **Recruitment & Yield**: Attract and enroll highly capable and diverse California, out-of-state and international students.

2. **Retention:** Increase the academic success, persistence and timely graduation of all students.

3. **Learning:** Provide learning experiences that develop the skills and character needed to lead, innovate, and solve problems.

4. **Community Building:** Build a welcoming, engaging, safe and inclusive community to create a sense of belonging for all students.

5. **Wellbeing & Safety:** Deliver programs and services to facilitate a culture of health, safety, and wellbeing of students.

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UC San Diego Strategic Plan Alignment

UC San Diego Strategic Plan Goals				Student Affairs Strategic Goals
1	Delivering an education and overall experience that develops students who are capable of solving problems, leading, and innovating in a diverse and interconnected world	**Strategy 1:** Provide coordinated and comprehensive academic, professional, and career advising across all college, departments, and units	SA Goal 2	
		Strategy 2: Rethink curriculum and pedagogy to improve retention and graduation rates and increase student and faculty engagement	SA Goal 2	
		Strategy 3: Strengthen connections between academic and high-impact co-curricular experiences	SA Goal 3	
2	Cultivating a diverse and inclusive university community that encourages respectful, open dialogue, and challenges itself to take bold actions that will ensure learning is accessible and affordable for all	**Strategy 4:** Evolve our campus culture by requiring actionable initiatives and measurable outcomes that enhance equity, diversity, and inclusion	SA Goal 1, Goal 4, & Goal 5	
		Strategy 5: Expand existing programs and implement new approaches that result in accessible and affordable learning for all	SA Goal 1 & Goal 2	
3	Nurturing and supporting a collaborative and interdisciplinary research culture that advances the frontiers of knowledge, shapes new fields, and disseminates discoveries that transform lives	**Strategy 6:** Identify emerging and future trends and strategic thrusts to increase our impact and enrich society		
		Strategy 7: Attract, retain, and grow our top-quality and diverse faculty body		
		Strategy 8: Grow a high-quality, cost-effective, and diverse graduate program		
		Strategy 9: Evolve structures and processes to identify trends for investment, and foster innovations, risk-taking, and collaboration		
4	Supporting and promoting just and sustainable forms of economic development, shared prosperity, and social and cultural enrichment regionally and globally	**Strategy 10:** Strengthen community engagement and public service to increase the greater community's awareness of UC San Diego's impact and role locally, regionally, and globally	SA Goal 2 & Goal 3	
		Strategy 11: Improve access to high-quality patient care		
5	Creating an agile, sustainable, and supportive infrastructure by ensuring a dedication to service, people, and financial stewardship	**Strategy 12:** Enhance financial sustainability through new revenue and efficient use of existing revenue		
		Strategy 13: Identify new models for excellent service that prioritize delivery to our stakeholders while addressing regulatory, compliance, and reporting requirements		

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Student Learning Domains

As a division, we created the Student Affairs learning domains to ensure that our efforts intentionally contribute to our mission, vision, and goal areas. Each Student Affairs unit is expected to develop outcome measures that assess student learning in one or more of the following six domains:

1	2	3	4	5	6
Think Critically and Solve Problems	Communicate Effectively	Advance Personal, Academic and Professional Success	Lead in a Diverse Global Society	Engage in a Healthy Lifestyle	Promote Social Justice and Community Responsibility

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